

Certificate of Approval

This is to certify that the Management System of:

Baxter International Inc.

1 Baxter Pkwy, Deerfield, IL, 60015-4634, United States

has been approved by LRQA to the following standards:

ISO 14001:2015, ISO 45001:2018

Approval number(s): ISO 14001 – 00034945, ISO 45001 – 00034946

This certificate is valid only in association with the certificate schedule bearing the same number on which the locations applicable to this approval are listed.

The scope of this approval is applicable to:

ISO 14001:2015

Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.

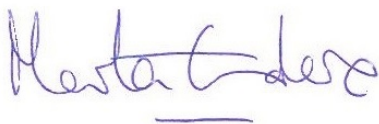
ISO 45001:2018

Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.

This certificate is a continuation of a previous approval from another certification body as follows:

Previous original ISO 14001 approval on 18-Nov-2020, ERM CVS certificate number 60015463

Previous original ISO 45001 approval on 18-Nov-2020, ERM CVS certificate number 60015463



Marta Escudero

Regional Director, United Kingdom and Americas (UKAM)

Issued by: LRQA Limited



Certificate Schedule

Location	Activities
1 Baxter Pkwy, Deerfield, IL, 60015-4634, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
927 South Curry Pike Drive, Blomington, IN, 47402, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
911 North Davis, Cleveland, MS, 38732, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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One Baxter Parkway, Deerfield, IL, 60015, United States	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
21026 Alexander Ct, Hayward, CA, 94545, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

Location	Activities
17511 Armstrong Avenue, Irvine, CA, 92614, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Highway 221 North, Marion, NC, 28752, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
711 Park Ave, Medina, NY, 14103, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
1900 N. Highway 201, Mountain Home 72653, &, 6036 HWY 5 N, Midway, AR, 72651, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
1101 Jeter Avenue, Opelika, AL, 36801, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Round Lake Technology Park, 25212 W. Illinois Route 120, Round Lake, IL, 60073, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
2575 University Avenue W, Ste 180, Minnesota, St. Paul., MN, 55114, United States	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Baxter Healthcare, Inc. 17511 Armstrong Avenue, Irvine, CA, 92614, United States	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

Location	Activities
1101 Jeter Avenue, Opelika, AL, 36801, United States	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
1 Baxter Drive, Old Toongabbie, 2146, New South Wales, Australia	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
BDCE S.A., Chemin de Papignies 17b, B-7860 Lessines, Belgium	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Blvd. René Branquart 80, B-7860 Lessines, Belgium	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Av. Eng. Eusebio Stevaux, 2555 Santo Amaro, Sao Paulo, CEP 04696-000, Brazil	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
89 Centre Street, Alliston, L9R 1W7, ON, Canada	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Calle 36 No. 2C-22, Apartado Aero 2446 Cali, Colombia	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Apdo. 1-7052, Ave. Las Americas, Parque Industrial Cartago, Costa Rica	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Baxter Health Care, Haina Dominican Republic, Piisa Industrial Park Victor Thomen Esquina Calle Lateral 6 Antigua Carretera Sánchez KM 18 1/2, Haina, Dominican republic	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
12 Boulevard Marcel Dassault, 69330 Jonage, France	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
7 Avenue Lionel Terray, 69330 Meyzieu, France	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
mbro Dialysatoren GmbH, Holger-Crafoord-Str. 26, 72379 Hechingen Baden-Wuerttemberg, Germany	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Artur-Ladebeck-Str. 136, D-33647 Bielefeld, Germany	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Kantstrasse 2, D-33790 Halle/Westfalen, Germany	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Baxter Hellas Marinou Antypa 47 & Anafis Str GR 141 21 N. Herakleio, Greece	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Moneen Road Castlebar, Ireland	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Unit 7 Deansgrange Business Park Dublin, Ireland	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
89/89 Furze Road, Sandyford Dublin, Ireland	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Foxford Road Swinford, Ireland	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Bieffe Medital spa, Via dell' Osmannoro 253, I-50019 Fiorentino, Italy	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Gambro Dasco Srl – Baxter, Via Modenese 66 Medolla, Italy	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Baxter Spa, Via del Serafico 89, 00142 Rome, Italy	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Bieffe Medital spa, Via Nuova Provinciale, I-23034 Grosotto (SO), Italy	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
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Certificate Schedule

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Bieffe Medital spa, Via Stelvio 94, I-23035 Sondalo (SO),, Italy	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
4584-1 Ohaza Kihara, Kiyotake-cho Miyazaki-shi, Miyazaki-ken 889-1601, Japan	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
A47 Industrial Estate, Marsa, HM R15, Malta	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



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Certificate Schedule

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Ing. Salvador Sanchez Colin, No. 9 Parque Industrial, 50450 Atlacomulco, Mexico	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Avenida de los 50 metros No 2, CIVAC Jiutepec Morelos, CP 62578 Cuernavaca, Mexico	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Blvd Pacifico # 10014. Parque Industrial Pacifico, 22643 Tijuana, Mexico	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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33 Vestey Drive, Mount Wellington, Auckland, New Zealand	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Silangan Industrial Estate, Brgy. Canlubang 4028 Calamba City, Philippines	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Sintra Business Park, Edificio 10 Zona, Industrial da Abrunheira, P-2710-089 Sintra, Portugal	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Road 721 Km 0.3, Aibonito, 00609, Puerto Rico	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
State Road 3 Km 142.5, Guayama, 00784, Puerto Rico	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Road 144 Km 20.6, Jayuya, 00664, Puerto Rico	ISO 14001:2015 Solutions (wet process). Steam Sterilization for Baxter. Warehousing raw materials and finished products. Quality lab for testing. OH Clinic. Water treatment facility. Water wells onsite.



Certificate Schedule

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Baxter Healthcare SA, 2 Woodlands Industrial Park D Street 2, Singapore 737778, Singapore	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Bieffe Medital S.A Ctra. Biescas-Senegüé, E-22666 Sabiñánigo, Spain	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Polígono Industrial Sector 14, C/Pouet de Camilo 2, E-46394 Valencia, Spain	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Torshamnsgatan 48, 164 40 Kista, Sweden	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Gambro Lundia AB, Box 10101, Magistratsvägen 16, 220 10 Lund, Sweden	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Metallvägen 47, 195 72 Rosersberg, Sweden	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Amata City Industrial Estate, 7/398 Moo 6 T. Mapyangporn A. Pluakdaeng, Amata, 21140, Rayong, Thailand	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Bieffe Medital, Manufacturing Sarl Km 11, Route de Chebbaou, Manouba, 2021, Oued Ellil,, Tunisia	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Unit 1 Stafford Cross Business Park, Stafford Road, Croydon, CRO 4TU, Surrey, United Kingdom	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
360 Centennial Avenue Centennial Park, Elstree, WD6 3TJ, Hertfordshire, United Kingdom	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Salthouse Road, Brackmills Industrial Estate, Northampton, NN4 7UF, United Kingdom	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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UK Pharmacy Services-Thames Valley Unit, Taurus Building Unit B Peterley Road Horspath Industrial Estate Cowley, Oxford, OX4 2TZ, United Kingdom	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
UK Pharmacy Services-North West Unit Unit 1 Boundary Court, Crossley Road, Stockport, SK4 5GA, Heaton Chapel, United Kingdom	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence. ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
Caxton Way, Thetford, IP24 3SE, Thetford, United Kingdom	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.



Certificate Schedule

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Salthouse Road Brackmills Industrial Estate, Northampton, NN4 7UF, United Kingdom	ISO 45001:2018 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.
India Plot No. 206, Changodar, Sarkhej-Bavla Rd, Vasna Chacharavadi, Gujarat, India	ISO 14001:2015 Manufacturing and select office, research and development, technical services and warehousing of medical, biotech and pharmaceutical product and the interested parties and processes over which the facility has the ability to exercise control and influence.

